Metro undergoes safety overhaul, system head says

"What bothered us most was finding there was an absence of a culture of safety," said Sen. Benjamin L. Cardin (D-Md.).

Additional training, new manuals, stricter safety protocols and more inspections by safety officers in the field are making a difference, Sarles said.

"WMATA has made a sea change in regards to safety," he said.

One morning he showed up at his office to find a dozen track workers eager to ask that a fellow worker not be fired for a safety violation, Sarles said. He explained to them that he would rather discuss the reasons why safety is important to them than to talk to their families at their funeral service, he said.

Near the end of the hearing, Mikulski brought up Sarles' anecdote about the workers showing up to talk with him.

"It shows there is an open door of communications and they felt comfortable coming to you," she said, praising Sarles. "They might not have been happy with the outcome, but there was a channel of communication."

Mikulski said it is up to the congressional delegation of the region to continue to push for funding to make the necessary improvements.

"We need to find a wallet, and we need to stay the course," she said.

Sarles said that since the last meeting with congressional leaders, Metro had completed more than 100 recommendations from the NTSB and believed that 10 more will be closed out once the NTSB reviews the work.

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But Sarles said that without continued federal support, Metro runs the risk of "a slide backwards" because of the high costs involved.

More than \$700 million will be spent to replace outdated subway cars with new ones that provide greater crash safety and to add upgrades to other older cars that need work, Sarles said.

"We're trying to dig our way out of a hole," he said.

If there has to be a choice between safety improvements or passengers waiting longer for trains, the customers will have to wait, Sarles said.

Minority Whip Steny H. Hoyer (D-Dist. 5) of Mechanicsville said Metro should set the example for other public transit systems.

"This is a system that has been the pride of America," Hoyer said.